

**NCCRESt Rubric for Looking at Division Practices (Full Rubric: NCCREST.org)
Summary by Sue Gamm, Public Consulting Group**

Standard	Beginning	Developing	At Standard	Evidence
Goal 1: To ensure that the educational system is providing equitable educational opportunities to all students, including those from diverse cultural, linguistic, or ability backgrounds.				
<p>1. Comprehensive needs assessment for District Improvement Plan</p> <p>Needs assessment addresses unique needs of culturally/linguistically diverse students</p>	Needs assessment disaggregates data on student attendance, behavior, suspension, expulsion, academic and placement in special programs such as Title I, Reading First, Bilingual and Special Education.	<p>Also, needs assessment:</p> <ul style="list-style-type: none"> - provides performance data at building level - data is shared with stakeholders from all program areas, levels of the system, communities, and families - provides data from families on quality of support and service provided at school level. 	<p>Cycle for review/evaluation of needs assessment is identified.</p> <p>Stakeholders from all program areas, levels of the system, communities and families involved in continuous improvement cycle</p> <p>Clear evidence of changes in policy and practice resulting from continuous evaluation cycle</p>	<p>Past 2 yrs of needs assessment that:</p> <ul style="list-style-type: none"> - Identifies areas impacting AYP or being rated <ul style="list-style-type: none"> o effective or o excellent; and - Aligns all programs, plans & funding sources; - Involves key stakeholders; and - Engages planners in continuous evaluation.
<p>2. Compliance with federal/state requirements re: educational environment, discipline, and school completion</p> <p>Frequent process & effectively identifies & corrects noncompliance.</p>	Compliance checklists completed and data reported by race and ethnicity.	<p>Personnel review compliance checklists and identify noncompliance areas for intervention.</p> <p>Data analyzed over time for trends in placement, discipline & graduation and to show progress/slippage.</p> <p>Reports include clear & specific goals to address problem areas and thoughtful analysis of progress/slippage</p>	<p>Evaluates compliance annually & gives technical assistance and professional development to identified schools earliest onset of potential problem.</p> <p>Uses tiered model of giving resources/supports to schools to prevent noncompliance.</p>	<ul style="list-style-type: none"> - Compliance checklists - Interrater reliability tools. - EMIS reports: <ul style="list-style-type: none"> o Educational placement by setting (two years); o Discipline (all occurrences) by: <ul style="list-style-type: none"> ▪ disability category; ▪ race/ethnicity; and ▪ gender. - Graduation rates. - Report card information (start 1998)
<p>3. Method used to analyze disciplinary data for each school</p> <p>Trends & patterns found when data disaggregated by ethnicity/race, gender, disability and educational environment?</p>	Disciplinary data reported, & disaggregated by race/ethnicity, gender, disability, and educational environment.	<p>Trend data reported</p> <ul style="list-style-type: none"> - and shows progress and slippage. - to individual schools for use in reviewing/revising discipline policies - to teachers, students and families who are included in reviewing and revising discipline policies. 	<p>Discipline policies designed/developed equitably & fairly to eliminate source of bias or distortion.</p> <p>Community, family, and student input used to develop behavioral policies</p> <p>School personnel given ongoing PD to support knowledge of cultural differences.</p> <p>Behavioral expectations explicitly taught & whole school community understands and implements behavioral plans coherently.</p>	<p>Discipline records disaggregated by:</p> <ul style="list-style-type: none"> - building - gender - race - type of incident - location of incident and - disability category
<p>4. Methods/strategies to reduce risk factors associated with dropping out of school</p> <p>Methods and strategies in IEPs.</p>	Deficit model methods used re: attendance, behavior, achievement and parent involvement. Use strategies minimally & do not involve collecting input from families, communities and students.	<p>Some methods/strategies in place related to drop out prevention and reflected in IEPs.</p> <p>On going PD given to school leaders and personnel re: increasing resiliency and promoting family involvement.</p>	<p>Working team of school/district staff, community members & families to identify challenges & devise solutions to concerns through strength-based approach.</p> <p>IEP strategies reflect active understanding of complex factors influencing each student & gives supports.</p>	<p>Report local risk factors re:</p> <ul style="list-style-type: none"> - Dropping out (reports to the board/community, committees, and principal-led activities. - Attendance rate (disaggregated) for 3 yrs (review attendance/discipline & academic performance for those dropping out in past 2 years.

Standard	Beginning	Developing	At Standard	Evidence
Goal 2: To ensure students with disabilities and other at risk learners are provided opportunities to learn in the general education environment				
<p>5. District's curriculum is "self-developed" or commercially available Curriculum accommodates cultural and linguistic issues within community? How does curriculum increase likelihood of improved performance for culturally & linguistically diverse populations?</p>	<p>Identifies curriculum & areas incorporating diversity.</p> <p>Diversity reflected in choice of literature, celebration of holidays & recognition of cultural artifacts, e.g., food, clothing & music</p>	<p>Through curriculum:</p> <ul style="list-style-type: none"> - Cultural responsivity is more than recognition of student diversity & reflects coherent understanding of diversity - Differentiated instruction & variation of learning styles emphasized <p>Community & family input into curriculum is solicited</p>	<p>Continuously assess & improve curriculum in response to student/community needs.</p> <p>Good to excellent achievement is evident with each and every student.</p> <p>Personnel demonstrate understanding of dominant culture of school and alignment with or divergence from cultures of students and/or families.</p>	<p>Evidence of:</p> <ul style="list-style-type: none"> - Locally developed curriculum (board minutes/policies) - Support for review, revision & implementation of curriculum (meetings, staff job descriptions with roles and responsibilities). - Supplemental resources, to accompany curriculum addressing culturally responsive needs and practices.
<p>6. School personnel understand how communication patterns can influence learning & achievement Lesson plans differentiate and accommodate needs of culturally/linguistically diverse learners.</p>	<p>Written materials sent home in languages other than English.</p> <p>Some curricular materials include information about diverse populations.</p>	<p>Lesson plans required to address needs of culturally/linguistically diverse learners.</p>	<p>On going PD & resources for school personnel on communication patterns, using research, e.g., Shirley Brice-Heath, Lisa Delpit, etc.</p> <p>Supports idea of multiple intelligences & requires curriculum/lesson plans specifically address varying learning styles, communication patterns & needs of diverse learners.</p>	<ul style="list-style-type: none"> - Lesson plan format/content. - Address language differences at school-wide/targeted level - Analyze language requirements of: <ul style="list-style-type: none"> o Curriculum materials o Classroom-based assessments & o Large-scale assessments - Training(s) list & follow-up (e.g., agendas, participants, etc.) - Topics: Differentiated Instruction & Communication Strategies
<p>7. School rules consider student cultural and linguistic characteristics Rules articulated to ensure understood & embedded in student's social and behavioral repertoire.</p>	<p>Discipline policies rigid (zero tolerance) & don't allow for adjustment based on diverse expectations.</p>	<p>District developed social & behavioral policies that are explicitly</p> <ul style="list-style-type: none"> - taught to staff and students - communicated to families in understandable language & formats. 	<p>Supports & provides training on effective implementation of strength based behavioral plans supported across school community.</p> <p>Community members, families & students active participants in determining school rules.</p> <p>PD & resources provided to assist explicitly stating and teaching behavioral expectations.</p>	<ul style="list-style-type: none"> - Building/district rules. - Structure to review/revise rules. - Analysis of infractions by disability, race, gender, point of referral, location of act - Structure for dissemination & instruction of rules.
<p>8. Access community resources to address culturally/linguistically diverse student needs What resources available, which resources used & how utilized?</p>	<p>Report listing community resources.</p>	<p>Community resources analyzed for contact frequency & shared with schools.</p> <p>Updates resources with input from families/community stakeholders & disseminates list annually.</p>	<p>Comprehensive resource guide provided to schools & updated at least annually, listing resources (advocacy, social service, community & cultural groups.) Community/families & students involved to identify potential resources.</p> <p>Active, positive partnerships with local community groups, youth service organizations, businesses, law enforcement, & advocacy.</p>	<ul style="list-style-type: none"> - List of community resources with frequency of contact during past year. - Process for generating, revising & disseminating list to district staff.

Standard	Beginning	Developing	At Standard	Evidence
<p>9. All students represented in range of district programs Steps taken to reduce/eliminate obstacles to ensure balanced representations in programs.</p>	List of programs with data about participation by race/ethnicity, gender, and disability. Staffing levels & qualifications reported.	Program participation analysis by race/ethnicity, gender & disability with gaps in participation, recruitment, location & admission shown. Describes process used by each program to identify, recruit & select participants.	Comprehensive list of all in/out of school programs/activities & enrollment by race/ethnicity, gender, and disability. Participation disparities noted & plans made/implemented Communities, families & students involved to identify needs & encourage participation	<ul style="list-style-type: none"> - Identify program options & participation/enrollment by race, gender and disability. - Report staffing level & staff qualifications & participation.
<p>10. Intervention options available to respond to learning difficulties before/in lieu of referral for special education services Evidence indicates intervention options effective.</p>	List of recommended interventions & some methods for collecting data re: effectiveness...	List of interventions & instructions re: evidence effectiveness. Analyzes effectiveness, frequency & duration of interventions for equity. General education documents interventions & effectiveness.	Comprehensive list of intervention options across levels of interventions with family & community input. Ongoing PD & support to school staff to maximize utilization & effectiveness Data analyzed re: interventions impact.	<ul style="list-style-type: none"> - List intervention options at <ul style="list-style-type: none"> o School wide (primary); o Targeted (secondary); and o Intensive (tertiary). - Evidence of interventions impact on academic/behavioral performances (improved results for those participating in the intervention).
<p>11. Training & support for teachers to address individual learning needs through differentiated instruction aligned to academic grade-level content</p>	List of one-time training re: differentiation, instruction & grade level content. LRE, accommodations & performance data shared.	Trainings given & data analyzed re: LRE, accommodations & performance. Analysis used to determine further training needs.	Ongoing, supported PD/coaching for teachers & resources for in-classroom supports to ensure implementation of differentiated instruction and alignment with grade level content. Data analysis shows improvement in LRE, accommodations & performance for students with disabilities.	<ul style="list-style-type: none"> - Curriculum Mapping. - Assessment Mapping. - LRE data analysis over 3 yrs - IEP accommodations provided to students - Performance rate compared to educational setting.
<p>Goal 3: Access to, participation in, and progress in the general curriculum for children with disabilities.</p>				
<p>12. Procedures for location, referral & identification</p>	Written procedures for location, referral & identification of students ages 3 through 21 who may be disabled.	Process to evaluate degree to which service providers & schools comply with procedures.	Based on continuous monitoring data, TA & PD to service providers and schools not meeting procedures.	
<p>13. Info/training to educate families re: individual learning needs, grade level standards, achievement & referral process.</p>	Print materials include information about issues for families.	Every building & service provider has access to informational brochures for families regarding issues.	Regular schedule of information sessions, web information & print materials in more than one language so families have multiple access points for information.	
<p>14. Methods, measures & frequency used to review referral & eligibility for special education services</p>	Identifies measures used to collect & record data re: referral & eligibility by disability, race/ethnicity & gender.	Samples school data by race/ethnicity & gender at least annually to ensure schools using appropriate procedures to refer & determine eligibility.	Provides TA & PD to schools appearing to be over-referring students.	

Standard	Beginning	Developing	At Standard	Evidence
<p>15. Methods/measures used to evaluate students for special education service progress (e.g. at the IEP level, academic content standards). How are the results used?</p>	<p>Measures used to collect & record student progress data & reports achievement/retention data & IEP goals by disability, race/ethnicity & gender.</p>	<p>Sampling methodology used to review individual student record data annually to monitor state assessment performance, retention & progress towards IEP goals.</p> <p>Assessment results used to drive decision making re: curriculum/instruction, programs/services & IEP review.</p>	<p>Examines data comprehensive in scope & sets learning goals and standards together.</p> <p>Learning goals/standards address whole person & support post-graduation success. Efforts to exceed student achievement expectations.</p> <p>PD embedded in daily life of school & supports ongoing improvement of practice tied to target learning goals/standards of students & adults.</p>	<ul style="list-style-type: none"> - Students with disabilities performance on state assessments by disability, race/ethnicity & gender. - Grade retention for students with disabilities. - Data collection re: % students meeting IEP goals within one academic year.
<p>16. Analyze LRE data for each school Trends and patterns observed when disaggregated by ethnicity/race.</p>	<p>LRE data reported by disability, gender & race/ethnicity.</p>	<p>Reports annual analysis of trends, patterns & progress/slippage.</p>	<p>On going TA & PD for inclusive practices</p> <p>Student support teams actively work to ensure access to general curriculum.</p> <p>Schools have adequate resources & PD for collaborative planning and co-teaching. Differentiation of instruction is norm.</p>	<ul style="list-style-type: none"> - Compliance checklists. - Inter-rater reliability tools. - EMIS reports: <ul style="list-style-type: none"> o 2 yrs of LRE data o Discipline (all occurrences) by disability, race/ethnicity/gender o Graduation rates - Report card information-1998.
<p>17. Methods/strategies to plan educational/behavioral interventions & implemented in culturally appropriate manner</p>	<p>Information available re: educational/behavioral interventions in IEPs & reports data by race/ethnicity, gender & disability</p>	<p>Analyzes intervention data for number of referrals due to behavioral concerns & examines data by race/ethnicity, gender & disability.</p> <p>Requires evidence of early academic & behavioral interventions.</p>	<p>Provides ongoing training/support to school staff re: impact of culture on learning & behavior.</p> <p>Families/communities involved in development of understanding influences. Behavior interventions & plans reflect knowledge.</p>	<ul style="list-style-type: none"> - Functional behavior assessments completed over last two years. - No. IEPs with behavior plans. - No. IEPs with behavior goals. - Above by race, gender & disability. - Analyze intervention data for all students (% initiated for behavior.)
<p>18. Collaboration among general and special educators at prevention/intervention levels Promotes collaboration among general/special educators.</p>	<p>All departments function independently with minimal involvement across departments on planning & work teams.</p>	<p>Collaboration between general/special educators encouraged & supported at district/school levels.</p> <p>PD provided: collaboration/co-teaching.</p>	<p>All district level working/planning teams include representation across departments.</p> <p>Student support teams include multiple general ed members.</p> <p>General educators take responsibility for prevention/early intervention.</p> <p>Variety of tools/resources available for general educators to provide early intervening services.</p> <p>Schools structured to allow for close collaboration between general/special educators so most accommodations occur in gen. ed. classrooms, and special educators used as resource by general educators.</p>	<ul style="list-style-type: none"> - In-service days (agendas with content, planned follow-up activities). - Structure of intervention team in each school. - Process for reporting student progress for students receiving services in both general & special education setting. - Building schedules (highlighting collaborative planning opportunities).

Standard	Beginning	Developing	At Standard	Evidence
Goal 4: Performance of children with disabilities and those with limited English proficiency (LEP) on state and local assessments; Increase the percentage of gifted children scoring at advanced level on state assessment.				
<p>19. Methods/strategies to help students from diverse, racial, ethnic and cultural backgrounds meet state standards/mandated requirements Evidence available to indicate effectiveness.</p>	<p>Reports strategies that don't actively focus on needs of culturally & linguistically diverse learners.</p>	<p>Recognizes need to focus on needs of culturally/linguistically diverse learners & developing resources.</p> <p>Beginning conversations with community stakeholders re: tracking & analyzing student needs, learning approaches & achievement trends.</p>	<p>Practitioners' teaching designs and activities differentiated & include multiple student performance measures on individual & collaborative processes.</p> <p>School staffs have ongoing PD supporting knowledge of cultural differences. Community, family & student input used to deepen practitioners understanding of student needs.</p> <p>Continuum of learning evident & no student fails to achieve.</p>	<ul style="list-style-type: none"> - Intervention strategies for all students - Targeted strategies - Documented evaluations of effectiveness of intervention impacting performance of students
<p>20. Methods/strategies to identify achievement discrepancies Examine & address performance discrepancies on state/district assessments.</p>	<p>Report state/district achievement data by race/ethnicity, gender & disability.</p>	<p>Analyze state/district achievement data & actively identify & plan strategies to address gaps.</p>	<p>Data examination is comprehensive in scope and identifies discrepancies between state/district measures. Explains & uses discrepancies to modify/adjust curriculum, instruction & assessment. Efforts to exceed student achievement expectations. PD embedded in daily life of school & ongoing improvement of practice tied to targeted learning goals & standards of students/adults.</p>	<ul style="list-style-type: none"> - State performance results by race, gender, LRE & disability. - District assessments include % of participation of students with disabilities on these measures. - Disaggregate data by race, gender, LRE and disability.
<p>21. Tests/instruments used to conduct individual special education eligibility assessments Instruments chosen to minimize bias for culturally/linguistically diverse students.</p>	<p>List of tests used with some explanation for choices made.</p>	<p>Detailed explanation of tests uses, reasons for selection of particular tests & evidence developed to minimize bias for culturally/linguistically diverse students.</p>	<p>Comprehensive testing process requiring multiple measures, including formal testing, observation & family/teacher input.</p> <p>Ongoing PD/support for appropriate usage of tests & ensures availability of qualified testers for English language learners.</p>	<ul style="list-style-type: none"> - List of tests used. - Evidence required (class observations, benchmark assessments, class assessments, classroom work). - Procedure for selecting & administering assessments in language/form most likely to yield accurate information on what child knows/can do academically, developmentally & functionally. - Assessments used for relevant <ul style="list-style-type: none"> o Functional information o Developmental information and Academic information
<p>22. Help teachers understand ways race, ethnicity, culture, poverty & language influence learning & achievement Impact measured for all students; Follow-up measures to evaluate efforts.</p>	<p>Some PD, information or resources on influence of culture on learning and achievement.</p>	<p>PD, information or resources given on influence of culture on learning & achievement & use knowledge base as tool for analysis of change over time in performance on state/district wide tests.</p> <p>District collects/analyzes some data on classroom based measures.</p>	<p>Forum for ongoing conversations with communities, families, students & school staff to uncover & understand varying perspectives/impacts of culture on achievement & learning.</p> <p>PD ongoing & job embedded; Issues of culture incorporated into all conversations & decision making processes.</p>	<ul style="list-style-type: none"> - Compliance checklists - Performance: state/district assessments (data by race, gender & disability) - Classroom-based measures (by race, gender & disability) - PD opportunities (e.g. recognizing language and communication differences - - culturally responsive educators addressing diversity)
<p>23. Methods/measures to evaluate progress of students receiving special ed services (e.g. IEPs, academic content standards).</p>	<p>Describes methods & measures used.</p>	<p>Detailed explanation of methods & measures used, menu of possible actions based on results, & explanations of development/implementation of actions.</p>	<p>Reviews methods/measures/results & annually develops actions to correct areas of concerns, including families, communities & other stakeholders in evaluation of results/actions & makes necessary adjustments to correct course</p>	<ul style="list-style-type: none"> - IEP goals and progress reports - Curriculum-based assessments - Benchmarks - Short-cycle assessments - Procedures for analyzing assessments - Supports for interpreting assessments